

SECRET

Approved For Release 2004/08/30 : CIA-RDP81B00493R000100130003-6 12 June 78

MANAGEMENT

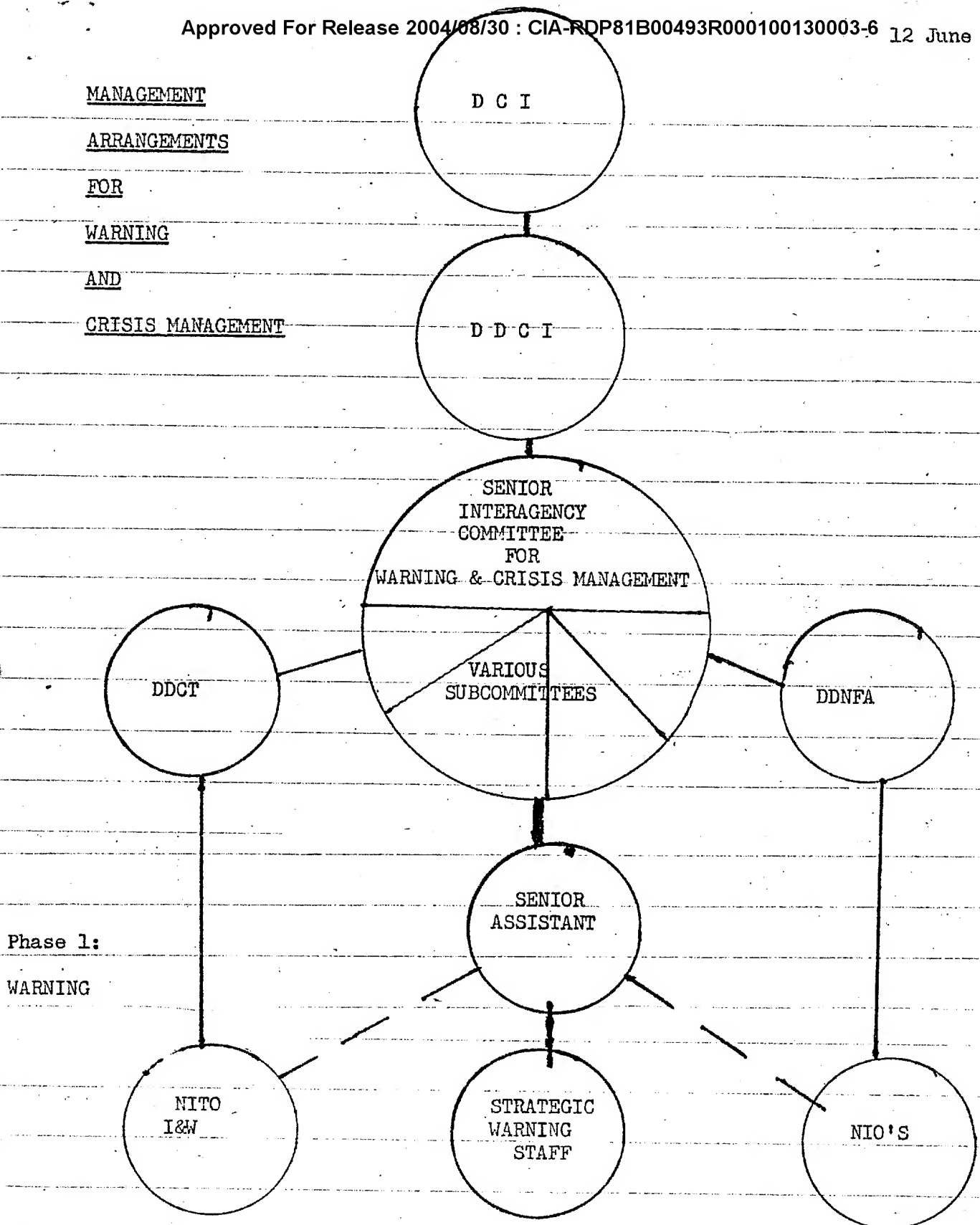
ARRANGEMENTS

FOR

WARNING

AND

CRISIS MANAGEMENT



Phase 1:

WARNING

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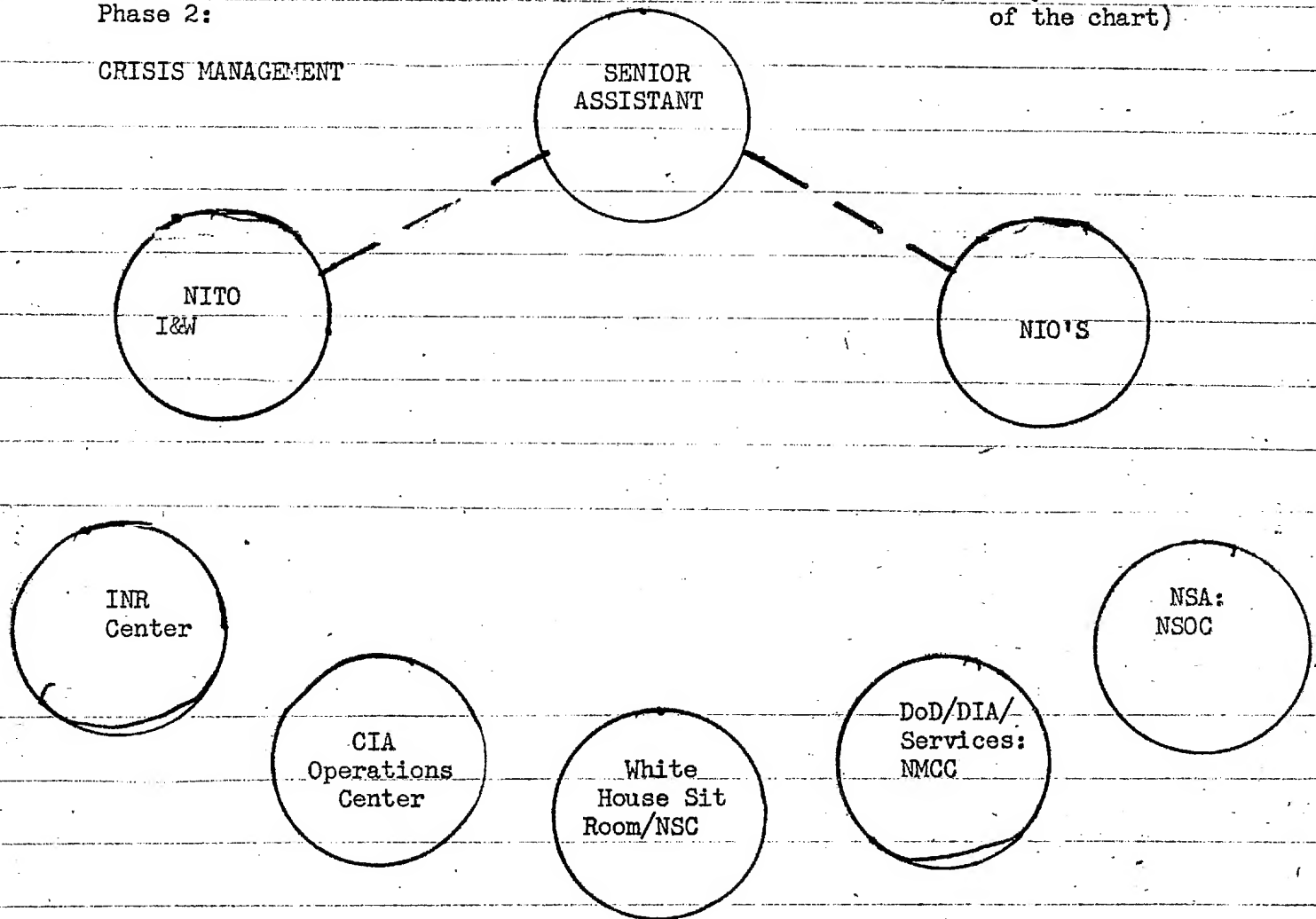
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Phase 2:

(Overlay to Phase 1  
of the chart)

CRISIS MANAGEMENT



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12 June 78

MANAGEMENT

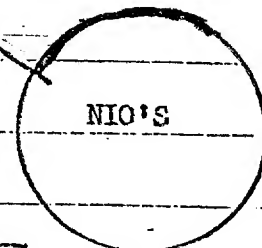
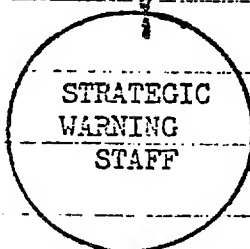
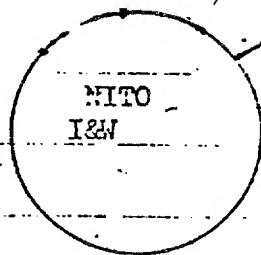
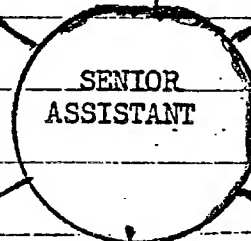
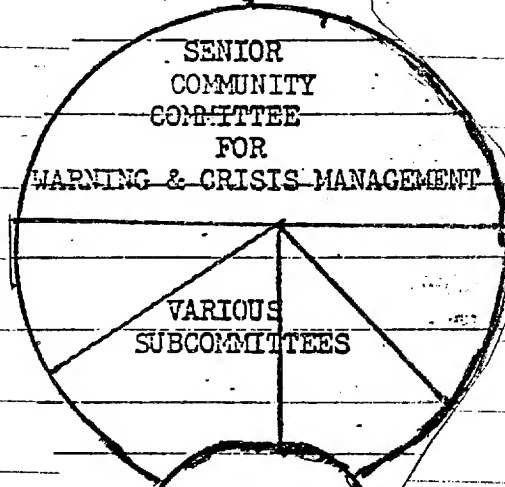
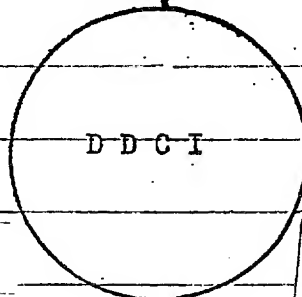
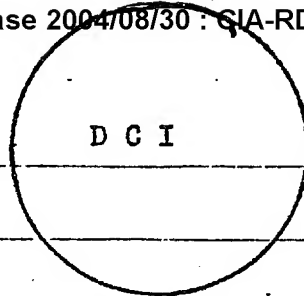
ARRANGEMENTS

FOR

WARNING

AND

CRISIS MANAGEMENT



Warning "Referents"

COMMUNITY COLLECTION  
ASSETS

COMMUNITY ANALYTICAL  
OFFICES

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Secret

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13 June 78

Dick --

Warning Review Mechanism

1. I have one small suggestion to make, regarding possible organizational arrangements.

This is one that can also be dealt with in later discussions of nuts-and-bolts arrangements.

2. In your new (12 June) par. 31, you refer to the possible need for subcommittees or working groups. I believe that one ought to give serious thought to some sort of middle-level to upper-middle-level group which worries regularly about how the warning mechanism is working.

3. The approach under the old Strategic Warning Working Group (SWWG) probably was not too bad. It looked at all sorts of problems, meeting once a month or so, ranging from how the Watch Committee/NIC was doing its job to reviews of new collection systems, new computer approaches, the workings of critical commo channels, the Bayes Theorem, indicator lists, Observer Guides, etc. It functioned from 6 Oct 67 through June 72. [ ] of the NIPE staff headed the group,

with [ ] of DIA, Ken Kerst (later Bob Baraz) of INR, [ ] (later  
of NSA,  
[ ] ) and [ ] of CIA as members. I have the  
folder of <sup>summaries</sup> minutes of the meetings in my office if you wish to browse.  
in 1976

4. As you will recall, the SWWG was replaced under the DCID 1/5 by a new Strategic

Warning Review Group, under the head of the IC Staff, first under [ ] and

then under [ ] It was far less active than the old SWWG, and its membership was several notches higher, with some pretty busy people involved.

5. A group like the old SWWG might have a worthwhile purpose, particularly if the right person headed it -- perhaps the <sup>Senior</sup> ~~Special~~ Assistant. It should examine the workings of the apparatus, and specific elements and new proposals without trying to busy or get in people's hair, as the SWWG sometimes did.

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30 May 1978

Further Short Comments on I & W Draft

1. I have very little to add in the way of further comments on the excellent 23 May draft. I still like the basic approach of this draft.

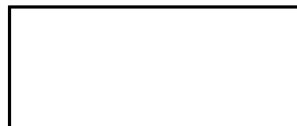
2. I sent up short comments on the draft in my memo of 24 May. (I also sent up memos on 25 and 26 May, covering the discussion at the two meetings held last week.) In addition to the comments in my memo of 24 May, I have only two more small points:

a. The reference to the old Watch Committee sort of comes out of the blue, in #26, on pages 14-15. Maybe there should be a very short reference to the old mechanism.

b. I am still not certain how precise we should be, but we probably ought to pin down more precisely just what the broadening of the SWS charter should entail. (pp 25 ff)



25X6



25X1

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